

Endnotes

- ¹ Prepared to Care – The 24/7 Standby Role of America’s Hospitals. American Hospital Association. November 2012.
- ² O.C.G.A. § 31-7-1 (4) (A), 2009.
- ³ Georgia Department of Behavioral Health and Developmental Disabilities. <http://dbhdd.georgia.gov/be-caring>.
- ⁴ <https://www.augustahealth.org/locations-and-maps/locations-map?category=1>
- ⁵ <https://www.augustahealth.org/roosevelt-warm-springs/rwsh>
- ⁶ U.S. Department of Veteran’s Affairs; see also <https://www.accesstocare.va.gov/OurProviders>.
- ⁷ The Accreditation Council for Graduate Medical Education (ACGME) is responsible for the Accreditation of post-MD medical training programs within the United States. Accreditation is accomplished through a peer review process and is based upon established standards and guidelines. Source: www.acgme.org.
- ⁸ <http://medical-dictionary.thefreedictionary.com/>
- ⁹ Bureau of Economic Analysis. Regional Economic Accounts: 2018 Total Full Time and Part Time Employment by NAICS Industry for the Health Care and Social Assistance Industry. www.bea.gov.
- ¹⁰ Bureau of Economic Analysis. Regional Economic Accounts: 2017 Gross Domestic Product by State. www.bea.gov.
- ¹¹ Bureau of Economic Analysis. Regional Economic Accounts: 2017 Total Full Time and Part Time Employment by NAICS Industry for the Health care and Social Assistance Industry. www.bea.gov.
- ¹² State of Georgia. Economic Impact on the State and Local Economy. Calendar Year 2016. Georgia Hospital Association.
- ¹³ GHA: <https://www.gha.org/Initiatives/Community-Health>.
- ¹⁴ Derived from the 2018 Department of Community Health Hospital Financial Survey.
- ¹⁵ The 2017 Form 990 and related Schedule H are reflective of financial activities of the fiscal year beginning in 2016. These figures are reflective of the financial activities of 90 Georgia not-for-profit hospitals.
- ¹⁶ Hospitals participating in the Disproportionate Share Hospital program are already required to do this per state rules and regulations.
- ¹⁷ *Managing Population Health: The Role of the Hospital*. Health Research & Educational Trust, Chicago: April 2012. www.hpoe.org.
- ¹⁸ “Engaging in Nontraditional Partnerships to Improve Population Health.” Journal of Clinical Pathways. 2018; 4(9): 37-40.
- ¹⁹ *Managing Population Health: The Role of the Hospital*. Health Research & Educational Trust, Chicago: April 2012. www.hpoe.org.
- ²⁰ “Engaging in Nontraditional Partnerships to Improve Population Health.” Journal of Clinical Pathways. 2018; 4(9): 37-40.
- ²¹ Source: Georgia Discharge Data System. CY 2018 patient encounters for inpatient admissions and outpatient visits by payer category.
- ²² Based on average cost per case type for each payment source. Calculated using 2016 patient counts and cost coverage. FY 2016 cost coverages for Medicaid and self-pay patients from FY 2018 Medicaid Disproportionate Share Hospital calculations. 2016 Medicare cost coverages from DataGen 4Q2017 Medicare Margins Analysis for PPS Hospitals in Georgia. Cost coverage for all other payers extrapolated to break even.
- ²³ State of Georgia. Economic Impact on the State and Local Economy. Calendar Year 2016. Georgia Hospital Association.
- ²⁴ Derived from the 2018 Department of Community Health Annual Hospital Questionnaire and Hospital Financial Survey. <https://dch.georgia.gov/health-planning-databases>.
- ²⁵ These figures are only reflective of hospital expenses and revenues. They do not consider other hospital-owned health care providers (e.g., the revenue and expense of a hospital-based nursing home). In 2018, GHA changed the methodology for calculating margins to more accurately reflect contractual adjustments.
- ²⁶ GHA’s analysis of the Georgia Department of Community Health’s 2018 Hospital Financial Survey.
- ²⁷ American Hospital Association (AHA), 2018 Annual Survey of Hospitals.
- ²⁸ Health Insurance Coverage of the Total Population. 2018. Kaiser Family Foundation. <http://kff.org/other/state-indicator/total-population/>.
- ²⁹ Centers for Medicare and Medicaid Services (CMS). Medicare Hospital Outpatient Prospective Payment System (PPS) Overview. <http://www.cms.gov/HospitalOutpatientPPS/>.
- ³⁰ Data Gen. Medicare Margin Analysis for 79 Georgia PPS Hospitals from 2016 Medicare cost reports on file with CMS as of October 2017.
- ³¹ Data Gen. 2019 Enacted Medicare Cut Analysis. April 2019 for Georgia.
- ³² For individuals who do not meet immigration criteria, Medicaid provides coverage only for emergency medical services so long as the individual meets all other Medicaid eligibility requirements.
- ³³ Department of Community Health. Annual Report FY 2019.
- ³⁴ The text of the ACA says 133 percent, but the law set a single income eligibility disregard equal to 5 percentage points of the FPL. Therefore, eligibility is usually referred to at its effective level of 138 percent FPL. Source: Medicaid and CHIP Payment and Access Commission. https://www.macpac.gov/subtopic/overview-of-the-affordable-care-act-and-medicare/#_ftnref2
- ³⁵ Department of Community Health Estimates of Newly Eligible Medicaid Adult and Children. June 2012.

- ³⁶ *Public Notice. Reinsurance and Georgia Access Model – State Relief and Empowerment Waiver (Section 1332 Waiver.)* Georgia Department of Community Health. November 4, 2019.
- ³⁷ *Medicaid Part II Policies and Procedures for Hospital Services.* Georgia Department of Community Health.
- ³⁸ Source: www.dch.georgia.gov - FY 2019 Disproportionate Share Hospital (DSH) calculations from the Department of Community Health. Figures do not consider the impact of supplemental Medicaid payments or Medicaid payments paid to Georgia hospitals by out-of-state Medicaid programs.
- ³⁹ Federal Register. Vol. 84, No. 232. Tuesday, Dec. 3, 2019, Pages 66204-66204.
- ⁴⁰ In 1998, Georgia was one of 46 states to participate in a Master Settlement Agreement (MSA) with the four largest tobacco companies in the U.S. The MSA was a result of multiple state lawsuits against the tobacco companies that sought recovery for Medicaid and other public health expenses incurred in the treatment of smoking-induced illnesses.
- ⁴¹ HB 684, FY 2019 Appropriations Act. 2018 General Assembly.
- ⁴² <http://kff.org/other/state-indicator/total-population/?state=GA>.
- ⁴³ Source: www.dch.georgia.gov - FY 2018 Disproportionate Share Hospital (DSH) calculations from the Department of Community Health.
- ⁴⁴ Source: www.dch.georgia.gov - FY 2019 Disproportionate Share Hospital (DSH) calculations from the Department of Community Health.
- ⁴⁵ *The Budget Control Act of 2012 and the American Taxpayer Relief Act of 2013 extended the ACA cuts through 2022.* In December 2013, Congress passed the Bipartisan Budget Act of 2013, which eliminated Medicaid DSH reductions in 2014 and delayed 2015 scheduled reductions until 2016. The DSH cuts were also extended one more year to 2023. The Protecting Access to Medicare Act of 2014 delayed DSH scheduled reductions once again to 2017 and extended them through 2024. The Medicare Access and CHIP Reauthorization Act of 2015 delayed DSH reductions once again to 2018, extended them through 2025 and restructured the level of annual reductions from 2018 through 2025. A series of delays to the Oct. 1, 2019 scheduled reduction were passed in the fall of 2019, moving the implementation date to Nov. 21, 2019 and then to Dec. 20, 2019. Most recently, the Further Consolidated Appropriations Act, 2020 delayed the FFY 2020 DSH cuts until May 23, 2020.
- ⁴⁶ Federal Register. Volume 84, Number 28. Monday, Feb. 11, 2019. Page 3177.
- ⁴⁷ Department of Community Health and www.dch.georgia.gov – FY 2019 UPL payments.
- ⁴⁸ *HEALTHY KIDS ACT* (Helping Ensure Access for Little Ones, Toddlers and Hopeful Youth by Keeping Insurance Delivery Stable Act). Kelly Whitener. Say Ahhh! Blog. Georgetown University Health Policy Institute. January 24, 2018.
- ⁴⁹ 2018 Poverty Guidelines for the 48 Contiguous States and the District of Columbia. <https://aspe.hhs.gov/poverty-guidelines>
- ⁵⁰ Department of Community Health. Annual Report FY 2019.
- ⁵¹ Department of Community Health. <https://dch.georgia.gov/programs/peachcare-kids/program-benefits-and-cost>
- ⁵² *CHIP Funding Has Been Extended, What's Next for Children's Health Coverage?* Tricia Brooks. Health Affairs Blog. www.HealthAffairs.org. Jan. 30, 2018.
- ⁵³ Department of Community Health Annual Report 2019
- ⁵⁴ 2019 Decision Guides. State Health Benefit Plan. <https://shbp.georgia.gov>
- ⁵⁵ United Healthcare and Kaiser Permanente offer credits toward cost sharing when members complete certain wellness activities.
- ⁵⁶ The TRICARE Supplement Plan is sponsored by the American Military Retirees Association (AMRA) and is administered by the Association & Society Insurance Corporation.
- ⁵⁷ National Association of Insurance Commissioners Accident & Health Insurance 2018 Market Share Report
- ⁵⁸ *Profile of Affordable Care Act Coverage Expansion Enrollment for Medicaid/CHIP and the Health Insurance Marketplace 10-1-2013 to 3-31-2014.* ASPE Marketplace Summary Enrollment Report.
- ⁵⁹ 2019 OEP State-Level Public Use File. March 5, 2019. Department of Health and Human Services Centers for Medicare and Medicaid Services. https://www.cms.gov/Research-Statistics-Data-and-Systems/Statistics-Trends-and-Reports/Marketplace-Products/2019_Open_Enrollment
- ⁶⁰ *Health Plan Choice and Premiums in the 2018 Federal Health Insurance Exchange.* October 30, 2017. Department of Health and Human Services Office of the Assistant Secretary for Planning and Evaluation. <http://aspe.hhs.gov>.
- ⁶¹ 2018 OEP State-Level Public Use File. August 8, 2018. Department of Health and Human Services Centers for Medicare and Medicaid Services. https://www.cms.gov/Research-Statistics-Data-and-Systems/Statistics-Trends-and-Reports/Marketplace-Products/2018_Open_Enrollment.html
- ⁶² GHA analysis of QHP PY20 Medicaid Individual Landscape Zip File. Dec. 6, 2019.
- 2019 Qualified Health Plan landscape data from <https://data.healthcare.gov/dataset/QHP-PY19-Medical-Individual-Landscape-Zip-File/m2uk-wyvvh/>
- ⁶³ Section 1332 of the Affordable Care Act (ACA) permits a state to apply for a State Innovation Waiver (now also referred to as a State Relief and Empowerment Waiver) to pursue innovative strategies for providing their residents with access to high quality, affordable health insurance while retaining the basic protections of the ACA
- ⁶⁴ *Public Notice. Reinsurance and Georgia Access Model – State Relief and Empowerment Waiver (Section 1332 Waiver.)* Georgia Department of Community Health. November 4, 2019.
- ⁶⁵ <http://kff.org/other/state-indicator/total-population/>
- ⁶⁶ <https://www.kff.org/report-section/2018-employer-health-benefits-survey-section-10-plan-funding/>
- ⁶⁷ Previous GHA Hospital 101 publications utilized data reported by the Department of Community Health through February 2017 to calculate the fiscal impact of the Hospital Provider Payment Program (HPP) and the Medicaid Hospital Financing Program. In the spring of 2017, DCH identified an issue with the reporting that resulted in an understatement of the amounts returned to hospitals in the Hospital Provider Payment Program. Beginning in the fall of 2017, the Georgia Hospital Association began using alternate data sources to estimate fiscal impact pending the correction of HPP data reported by DCH.

- ⁶⁸ Georgia Hospital Association analysis of the Department of Community Health Hospital Provider Payment Program Tracking Report, May 2019. Provider Payments made to the state available on <https://dch.georgia.gov/hospital-providers>.
- ⁶⁹ Department of Community Health, Hospital Medicaid Financing Program Payment Model, SFY 2018.
- ⁷⁰ Georgia Hospital Association analysis of the Department of Community Health Hospital Provider Payment Program Tracking Report, May 2019; Provider Payments made to the state available on <https://dch.georgia.gov/hospital-providers>; and FY 2018 Hospital Medicaid Financing Program Payment Model.
- ⁷¹ Department of Community Health, Hospital Medicaid Financing Program Payment Model, SFY 2019.
- ⁷² FY 2019 ICTF Financial – Revenue and Expenditure Activities (Unaudited). Department of Community Health.
- ⁷³ State of Georgia Rural Health Plan. Georgia State Office of Rural Health. Department of Community Health. September 2007.
- ⁷⁴ <http://dch.georgia.gov/state-office-rural-health>
- ⁷⁵ <http://dch.georgia.gov/rural-hospital-stabilization-committee>
- ⁷⁶ http://dch.georgia.gov/sites/dch.georgia.gov/files/Governor%27s%20Press%20Release__Rural%20Health%20Stabilization.pdf
- ⁷⁷ <https://www.healthcaregeorgia.org/two-georgias-evaluation/>
- ⁷⁸ Georgia Hospital Association analysis of FY 2016 emergency room utilization and charges for the uninsured from the Georgia Discharge Data System and the 2015 Hospital Financial Survey.
- ⁷⁹ Georgia Discharge Data System. May 2017 Query of Emergency Room Patients by Primary Payer Category.
- ⁸⁰ Georgia Designated Trauma & Specialty Care Centers. Georgia Department of Public Health. October 2016.
- ⁸¹ *Budget in Brief Amended FY 2019 and FY 2020*. Governor's Office of Planning and Budget. State of Georgia. Page 296
- ⁸² Source: Department of Driver Services, HB 160 Notice and Revenue Tracking, September 2018.
- ⁸³ *2018 Annual Statistical Report. Department of Revenue*. State of Georgia. Page 10
- ⁸⁴ Georgia Trauma Care Network Commission. <http://georgiatraumacommission.org/about/governance>.
- ⁸⁵ *Budget in Brief Amended FY 2019 and FY 2020*. Governor's Office of Planning and Budget. State of Georgia. Page 296
- ⁸⁶ Harker, Laura, "Efforts Advance to Put More Health Care Providers in Reach of Georgians." Georgia Budget and Policy Institute <https://gbpi.org/2019/georgias-ongoing-efforts-to-improve-health-provider-capacity/> May 8 2019. Accessed on Dec. 26, 2019.
- ⁸⁷ GEORGIA Workforce Trends An Analysis of Long-term Employment Projections to 2026. Georgia Department of Labor; Commissioner Mark Butler Retrieved from <https://explorer.gdol.ga.gov/vosnet/mis/Current/gaworkforcecurrent.pdf>
- ⁸⁸ GEORGIA Workforce Trends An Analysis of Long-term Employment Projections to 2026. Georgia Department of Labor; Commissioner Mark Butler Retrieved from <https://explorer.gdol.ga.gov/vosnet/mis/Current/gaworkforcecurrent.pdf>
- ⁸⁹ GEORGIA Workforce Trends An Analysis of Long-term Employment Projections to 2026. Georgia Department of Labor; Commissioner Mark Butler Retrieved from <https://explorer.gdol.ga.gov/vosnet/mis/Current/gaworkforcecurrent.pdf>
- ⁹⁰ NSI Nursing Solutions. (2019). National Healthcare Retention & RN Staffing Report. Retrieved from https://www.nsinursingsolutions.com/Documents/Library/NSI_National_Health_Care_Retention_Report.pdf
- ⁹¹ Prescribing Remedies for Georgia's Medical Provider Shortage By Tim Sweeney, Director of Health Policy <https://gbpi.org/2016/prescribing-remedies-for-georgias-medical-provider-shortage/>
- ⁹² Prescribing Remedies for Georgia's Medical Provider Shortage By Tim Sweeney, Director of Health Policy <https://gbpi.org/2016/prescribing-remedies-for-georgias-medical-provider-shortage/>
- ⁹³ Gregg, T., Hottle, R., Lo, A., Elmbad, D., (2017). KPMG's 2017 U.S. Hospital Nursing labor Costs Study Retrieved from <http://www.natho.org/docs/downloads/KPMG-s-2017-U-S--Hospital-Nursing-Labor-Costs-Study.pdf>
- ⁹⁴ NSI Nursing Solutions. (2019). National Healthcare Retention & RN Staffing Report. Retrieved from https://www.nsinursingsolutions.com/Documents/Library/NSI_National_Health_Care_Retention_Report.pdf
- ⁹⁵ <http://gbpw.georgia.gov/>
- ⁹⁶ <http://www.augusta.edu/ahec/ptip/>
- ⁹⁷ Source: 2017 IRS Form 990, Schedule H for 88 not-for-profit hospitals and health systems.
- ⁹⁸ <http://www.cms.gov/Medicare/E-Health/EHealthRecords/index.html>
- ⁹⁹ Combined Medicare and Medicaid Payments by State – January 2011 to October 2018. Centers for Medicare and Medicaid Services. <http://www.cms.gov/Regulations-and-Guidance/Legislation/EHRIncentivePrograms/DataAndReports.html>.
- ¹⁰⁰ <http://www.qualitycheck.org/>. Accreditation for Inpatient Units in Georgia as of December 3, 2018.
- ¹⁰¹ <http://dnvglhealthcare.com> December 3, 2018.
- ¹⁰² <https://qioprogram.org/about/what-are-qios>
- ¹⁰³ <http://www.alliantquality.org>
- ¹⁰⁴ <https://qpp.cms.gov/>